## Reconciliation of GAAP and Non-GAAP Information

## CERTAIN LINE ITEMS

Twelve Months Ended December 31, 2016
(Amounts in millions except per share data)

|  | GAAP <br> Measure |  | Project Ren | newal Cost |  |  |  |  |  |  |  |  |  |  |  |  | Non-GAAP | easure |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Reported | Advisory Costs | Personnel Costs | Other Costs | Restructuring Costs | Product Recall Costs ${ }^{(2)}$ | Integration Costs ${ }^{(3)}$ | Acquisition <br> Amortization Costs ${ }^{(4)}$ | Jarden Inventory Step-up <br> Step-up ${ }^{(5)}$ | Jarden <br> Transaction and Related Costs ${ }^{(6)}$ | Interest <br> Costs <br> Jarden- <br> related ${ }^{(7)}$ | $\begin{gathered} \text { Décor } \\ \text { Gain } \\ \text { on Sale }{ }^{(8)} \end{gathered}$ | Divestiture Costs ${ }^{(9)}$ | Loss on Extinguishment of Debt ${ }^{10}$ | Discontinued Operations ${ }^{(11)}$ | Non-recurring Tax items ${ }^{(12)}$ | Normalized* | Percentage of Sales |
| Cost of products sold | \$8,865.2 | \$ (0.2) | \$ (6.3) | \$ (7.1) | \$ - | \$ - | \$ (5.1) | \$ (8.9) | \$(479.5) | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$8,358.1 | 63.0\% |
| Gross profit | 4,398.8 | 0.2 | 6.3 | 7.1 | - | - | 5.1 | 8.9 | 479.5 | - | - | - | - | - | - | - | 4,905.9 | 37.0\% |
| Selling, general \& administrative expenses | 3,223.8 | (9.3) | (20.0) | (7.2) | - | (0.7) | (129.5) | (145.8) | - | (61.7) | - | - | (8.4) | - | - | - | 2,841.2 | 21.4\% |
| Operating income | 1,100.1 | 9.5 | 26.3 | 14.3 | 9.9 | 0.7 | 199.6 | 154.7 | 479.5 | 61.7 | - | - | 8.4 | - | - | - | 2,064.7 | 15.6\% |
| Non-operating expenses | 285.6 | - | - | - | - | - | - | - | - | - | (16.8) | 160.2 | - | (47.6) | - | - | 381.4 |  |
| Income before income taxes | 814.5 | 9.5 | 26.3 | 14.3 | 9.9 | 0.7 | 199.6 | 154.7 | 479.5 | 61.7 | 16.8 | (160.2) | 8.4 | 47.6 | - | - | 1,683.3 |  |
| Income taxes ${ }^{(18)}$ | 286.0 | 3.6 | 10.0 | 5.4 | 3.8 | 0.3 | 75.6 | 52.6 | 168.1 | 32.9 | 6.7 | (59.3) | 3.2 | 13.9 | - | (143.2) | 459.6 |  |
| Net income from continuing operations | 528.5 | 5.9 | 16.3 | 8.9 | 6.1 | 0.4 | 124.0 | 102.1 | 311.4 | 28.8 | 10.1 | (100.9) | 5.2 | 33.7 | - | 143.2 | 1,223.7 |  |
| Net income | 527.8 | 5.9 | 16.3 | 8.9 | 6.1 | 0.4 | 124.0 | 102.1 | 311.4 | 28.8 | 10.1 | (100.9) | 5.2 | 33.7 | 0.7 | 143.2 | 1,223.7 |  |
| Diluted earnings per share** | \$ 1.25 | \$0.01 | \$0.04 | \$0.02 | \$0.01 | \$ - | \$ 0.29 | \$ 0.24 | \$ 0.74 | \$ 0.07 | \$ 0.02 | \$ (0.24) | \$0.01 | \$0.08 | \$ - | \$ 0.34 | \$ 2.89 |  |

## Reconciliation of GAAP and Non-GAAP Information

## CERTAIN LINE ITEMS

Twelve Months Ended December 31, 2015
(Amounts in millions except per share data)

|  | GAAP Measure | Project Renewal Costs ${ }^{(1)}$ |  |  |  | Product <br> Recall <br> Costs ${ }^{(2)}$ | Inventory Charge from the Devaluation of the Venezuelan Bolivar ${ }^{(13)}$ | $\begin{gathered} \text { Acquisition } \\ \text { and } \\ \text { Integration } \\ \text { Costs }^{(3)} \\ \hline \end{gathered}$ | Divestiture Costs ${ }^{(9)}$ | Pension Settlement Charge ${ }^{144}$ | Charge Resulting from the Devaluation of the Venezuelan Bolivar ${ }^{(15)}$ | Net Asset <br> ChargeVenezuela ${ }^{(16)}$ | Currency Translation ChargeVenezuela | Discontinued Operations ${ }^{(11)}$ | Non-recurring Tax Items ${ }^{(12)}$ | Non-GAAP Measure |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Reported | Advisory Costs | Personnel Costs | Other Costs | Restructuring Costs |  |  |  |  |  |  |  |  |  |  | Normalized* | Percentage of Sales |
| Cost of products sold | \$3,611.1 | \$ - | \$ (5.2) | \$ (6.7) | \$ - | \$ | \$ (2.6) | \$ (1.6) | \$ - | \$ - | \$ - | \$ | \$ | \$ | \$ | \$3,595.0 | 60.8\% |
| Gross profit | 2,304.6 | - | 5.2 | 6.7 | - | - | 2.6 | 1.6 | - | - | - | - | - | - | - | \$2,320.7 | 39.2\% |
| Selling, general \& administrative expenses | 1,626.0 | (42.1) | (21.5) | (14.4) | - | (10.2) | - | (13.4) | (0.2) | (52.1) | - | - | - | - | - | 1,472.1 | 24.9\% |
| Operating income | 601.4 | 42.1 | 26.7 | 21.1 | 74.0 | 10.2 | 2.6 | 18.2 | 0.2 | 52.1 | - | - | - | - | - | 848.6 | 14.3\% |
| Nonoperating expenses | 263.9 | - | - | - | - | - | - | (4.5) | - | - | (9.2) | (133.0) | (39.7) | - | - | 77.5 |  |
| Income before income taxes | 337.5 | 42.1 | 26.7 | 21.1 | 74.0 | 10.2 | 2.6 | 22.7 | 0.2 | 52.1 | 9.2 | 133.0 | 39.7 | - | - | 771.1 |  |
| Income taxes ${ }^{(18)}$ | 78.2 | 15.2 | 9.9 | 8.3 | 19.3 | 3.3 | 1.1 | 8.5 | 0.1 | 19.8 | 3.1 | (2.7) | 10.3 | - | 6.0 | 180.4 |  |
| Net income from continuing operations | 259.3 | 26.9 | 16.8 | 12.8 | 54.7 | 6.9 | 1.5 | 14.2 | 0.1 | 32.3 | 6.1 | 135.7 | 29.4 | - | (6.0) | 590.7 |  |
| Net income | 350.0 | 26.9 | 16.8 | 12.8 | 54.7 | 6.9 | 1.5 | 14.2 | 0.1 | 32.3 | 6.1 | 135.7 | 29.4 | (90.7) | (6.0) | 590.7 |  |
| Diluted earnings per share** | \$ 1.29 | \$0.10 | \$ 0.06 | \$ 0.05 | \$0.20 | \$ 0.03 | \$0.01 | \$ 0.05 | \$ - | \$ 0.12 | \$0.02 | \$ 0.50 | \$ 0.11 | \$(0.33) | \$(0.02) | \$ 2.18 |  |

## Reconciliation of GAAP and Non-GAAP Information

## CERTAIN LINE ITEMS

Twelve Months Ended December 31, 2014
(Amounts in millions except per share data)

|  | $\underline{\text { GAAP Measure }}$ | Restructuring and Restructuring Related Costs ${ }^{(1)}$ | Product Recall Costs ${ }^{(2)}$ | Inventory Charge from the Devaluation of the Venezuelan Bolivar ${ }^{(13)}$ | Advisory Costs for Process Transformation and Optimization ${ }^{(17)}$ | Acquisition and Integration Costs ${ }^{(3)}$ | Pension Settlement Charge ${ }^{(4)}$ | Charge Resulting from the Devaluation of the Venezuelan Bolivar ${ }^{(16)}$ | Loss on Extinguishment of Debt ${ }^{10}$ | Discontinued Operations ${ }^{(11)}$ | Non-recurring Tax Items ${ }^{(12)}$ | Non-GAAP Measure |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Reported |  |  |  |  |  |  |  |  |  |  | Normalized* | Percentage of Sales |
| Cost of products sold | \$3,523.6 | \$ (2.1) | \$(12.0) | \$ (5.2) | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$3,504.3 | 61.2\% |
| Gross profit | 2,203.4 | 2.1 | 12.0 | 5.2 | - | - | - | - | - | - | - | 2,222.7 | 38.8\% |
| Selling, general \& administrative expenses | 1,480.5 | (31.7) | (3.0) | - | (10.2) | (5.5) | - | - | - | - | - | 1,430.1 | 25.0\% |
| Operating income | 604.7 | 86.6 | 15.0 | 5.2 | 10.2 | 5.5 | 65.4 | - | - | - | - | 792.6 | 13.8\% |
| Nonoperating expenses | 142.6 | - | - | - | - | - | - | (45.6) | (33.2) | - | - | 63.8 |  |
| Income before income taxes | 462.1 | 86.6 | 15.0 | 5.2 | 10.2 | 5.5 | 65.4 | 45.6 | 33.2 | - | - | 728.8 |  |
| Income taxes ${ }^{(18)}$ | 89.1 | 18.1 | 5.5 | 0.4 | 3.8 | 1.8 | 23.5 | 13.6 | 11.9 | - | 3.3 | 171.0 |  |
| Net income from continuing operations | 373.0 | 68.5 | 9.5 | 4.8 | 6.4 | 3.7 | 41.9 | 32.0 | 21.3 | - | (3.3) | 557.8 |  |
| Net income | 377.8 | 68.5 | 9.5 | 4.8 | 6.4 | 3.7 | 41.9 | 32.0 | 21.3 | (4.8) | (3.3) | 557.8 |  |
| Diluted earnings per share** | \$ 1.35 | \$ 0.25 | \$ 0.03 | \$0.02 | \$ 0.02 | \$0.01 | \$0.15 | \$ 0.11 | \$ 0.08 | \$(0.02) | \$(0.01) | \$ 2.00 |  |

## Reconciliation of GAAP and Non-GAAP Information

*Normalized results are financial measures that are not in accordance with GAAP and exclude the above normalized adjustments. See below for a discussion of each of these adjustments.
**Totals may not add due to rounding.


 implementation and restructuring-related costs incurred with Project Renewal.
${ }^{(2)}$ During the year ended December 31, 2016, 2015 and 2014, the Company recognized $\$ 0.7$ million, $\$ 10.2$ million and $\$ 12.0$ million, respectively, of charges associated with the Graco product recall.


 acquisition and integration of Ignite Holdings, LLC; bubba brands and Baby Jogger.
${ }^{(4)}$ During the year ended December 31, 2016, the Company incurred acquisition amortization costs of $\$ 154.7$ million.
${ }^{(5)}$ ) During the year ended December 31, 2016, the Company incurred $\$ 479.5$ million of costs related to the fair-value step-up of Jarden inventory.
${ }^{(6)}$ During the year ended December 31, 2016, the Company recognized $\$ 61.7$ million of costs associated with the Jarden transaction.
${ }^{(7)}$ During the year ended December 31, 2016, the Company incurred $\$ 16.8$ million of interest costs associated with borrowings to finance the Jarden transaction that were incurred prior to the closing of the transaction.
(8) During the year ended December 31, 2016, the Company recognized a gain of $\$ 160.2$ million related to the divestiture of Décor
 with the planned divestiture of Décor.
 medium-term notes and repaid a portion of the 2020 medium-term notes which resulted in a $\$ 33.2$ million loss on extinguishment of debt.



 $\$ 3.3$ million resulting from the resolution of various income tax contingencies and the expiration of various statutes of limitations.
${ }^{(13)}$ During the year ended December 31, 2015 and 2014, the Company recognized an increase of $\$ 2.6$ million and $\$ 5.2$ million, respectively, in cost of products sold resulting from increased costs of inventory due to changes in the exchange rate for the Venezuelan Bolivar
${ }^{(14)}$ During the year ended December 31,2015 and 2014, the Company settled U.S. pension liabilities for certain participants with plan assets which resulted in $\$ 52.1$ million and $\$ 65.4$ million, respectively, of non-cash settlement charges.
 recorded in the Statement of Operations.
 translation adjustments included in equity that arose before the application of hyperinflationary accounting for Venezuela in 2010.
${ }^{177}$ During the year ended December 31, 2014, the Company recognized $\$ 10.2$ million of advisory costs for process transformation and optimization initiatives.
 item excluded from normalized results impacts income tax expense, the Company uses a "with" and "without" approach to determine normalized income tax expense.

## Reconciliation of GAAP and Non-GAAP Information

## CORE SALES

Year Ended December 31, 2016
(Amounts in millions except per share data)

|  | 2016 Net Sales (Reported) () | For the Twelve Months Ended December 31, 2016 |  |  | $\begin{gathered} 2016 \\ \text { Core Sales }{ }^{(2)} \end{gathered}$ | For the Twelve Months Ended December 31, 2015 |  |  |  | $\begin{gathered} 2015 \\ \text { Core Sales }{ }^{(2)} \end{gathered}$ | Increase/(Decrease) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Acquisitions/ Divestitures ${ }^{(3)}$ | Net Sales Base Business | Currency Impact |  | 2015 Net Sales (Pro Forma) ${ }^{(1)}$ | Divestitures ${ }^{(3)}$ | Net Sales Base Business | Currency Impact |  |  | \% |
| Writing | \$ 1,941.9 | \$ (204.9) | \$ 1,737.0 | \$ 32.9 | \$ 1,769.9 | \$ 1,763.5 | \$ (128.6) | \$ 1,634.9 | \$ 4.2 | \$ 1,639.1 | \$130.8 | 8.0\% |
| Home Solutions | 1,568.4 | (181.6) | 1,386.8 | 8.4 | 1,395.2 | 1,704.2 | (344.7) | 1,359.5 | 0.7 | 1,360.2 | 35.0 | 2.6\% |
| Tools | 760.7 | (372.2) | 388.5 | 8.4 | 396.9 | 790.0 | (397.4) | 392.6 | 3.6 | 396.2 | 0.7 | 0.2\% |
| Commercial Products | 776.6 | - | 776.6 | 4.0 | 780.6 | 809.7 | (26.4) | 783.3 | 0.4 | 783.7 | (3.1) | (0.4)\% |
| Baby and Parenting | 919.5 | 0.7 | 920.2 | (8.3) | 911.9 | 848.3 | (8.3) | 840.0 | 0.6 | 840.6 | 71.3 | 8.5\% |
| Branded Consumables | 2,839.2 | (306.5) | 2,532.7 | 67.8 | 2,600.5 | 2,583.6 | (65.5) | 2,518.1 | 8.7 | 2,526.8 | 73.7 | 2.9\% |
| Consumer Solutions | 1,766.3 | (149.7) | 1,616.6 | 48.7 | 1,665.3 | 1,701.9 | (132.6) | 1,569.3 | 13.4 | 1,582.7 | 82.6 | 5.2\% |
| Outdoor Solutions | 2,415.9 | (732.4) | 1,683.5 | (2.6) | 1,680.9 | 1,977.3 | (305.2) | 1,672.1 | 6.8 | 1,678.9 | 2.0 | 0.1\% |
| Process Solutions | 275.5 | - | 275.5 | 2.3 | 277.8 | 265.4 | - | 265.4 | - | 265.4 | 12.4 | 4.7\% |
| Total Company pro forma | \$13,264.0 | \$(1,946.6) | \$17,317.4 | \$161.6 | \$17,479.0 | \$12,443.9 | \$(1,408.7) | \$11,035.2 | \$38.4 | \$11,073.6 | \$405.4 | 3.7\% |
| Less: Jarden acquisition |  |  |  |  |  | $(6,528.2)$ |  |  |  |  |  |  |
| 2015 as reported |  |  |  |  |  | \$ 5,915.7 |  |  |  |  |  |  |

${ }^{11}$ Includes Jarden segment and consolidated sales from April 16, 2016 and 2015, respectively.

Core Sales Growth excludes the impact of currency, acquisitions and divestitures.

 During the fourth quarter, planned divestitures include the Firebuilding business in the Branded Consumables segment and the working capital impact of sales returns associated with exiting a distributor-led model to a direct selling model in Canada in the Baby and Parenting segment.

## Reconciliation of GAAP and Non-GAAP Information

## CORE SALES

Year Ended December 31, 2015
(Amounts in millions except per share data)

|  | Net Sales, as Reported |  |  | Core Sales ${ }^{(1)}$ |  |  |  |  |  |  |  |  |  | Year-over-year Increase (Decrease) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2015 | 2014 | Increase/ Decrease | 2015 | Less Planned Divestitures ${ }^{(2)}$ | $\begin{gathered} \text { Less } \\ \text { Acquisitions } \end{gathered}$ | $\begin{gathered} 2015 \\ \text { Core Sales } \end{gathered}$ | 2014 | Less Planned Divestitures ${ }^{(2)}$ | $\begin{gathered} 2014 \\ \text { Core Sales } \end{gathered}$ | Constant Currency Inc. (Dec.) | Inc. (Dec.) Excl. Planned Divest. \& Acquisitions | Currency Impact | Excluding Currency | Including Currency | Currency Impact | Acquisitions | Planned Divestitures ${ }^{(2)}$ | Core Sales Growth ${ }^{(1)}$ |
| Writing | \$1,763.5 | \$1,708.9 | \$ 54.6 | \$1,940.0 | \$ - | \$ 36.9 | \$1,903.1 | \$1,715.7 | \$ - | \$1,715.7 | \$224.3 | \$187.4 | \$(169.7) | 13.1\% | 3.2\% | (9.9)\% | 2.2\% | 0.0\% | 10.9\% |
| Home Solutions | 1,704.2 | 1,575.4 | 128.8 | 1,727.0 | 151.6 | 156.3 | 1,419.1 | 1,575.6 | 167.2 | 1,408.4 | 151.4 | 10.7 | (22.6) | 9.6\% | 8.2\% | (1.4)\% | 9.9\% | (1.1)\% | 0.8\% |
| Tools | 790.0 | 852.2 | (62.2) | 872.4 | - | - | 872.4 | 853.7 | - | 853.7 | 18.7 | 18.7 | (80.9) | 2.2\% | (7.3)\% | (9.5)\% | 0.0\% | 0.0\% | 2.2\% |
| Commercial Products | 809.7 | 837.1 | (27.4) | 834.8 | 26.5 | - | 808.3 | 836.9 | 65.9 | 771.0 | (2.1) | 37.3 | (25.3) | (0.3)\% | (3.3)\% | (3.0)\% | 0.0\% | (5.1)\% | 4.8\% |
| Baby \& Parenting | 848.3 | 753.4 | 94.9 | 887.6 | - | 78.9 | 802.7 | 754.2 | - | 754.2 | 127.4 | 48.5 | (32.5) | 16.9\% | 12.6\% | (4.3)\% | 10.5\% | 0.0\% | 6.4\% |
| Total Company | \$5,915.7 | \$5,727.0 | \$188.7 | \$6,255.8 | \$178.1 | \$272.1 | \$5,805.6 | \$5,736.1 | \$233.1 | \$5,503.0 | \$519.7 | \$302.6 | \$(331.0) | 9.1\% | 3.3\% | (5.8)\% | 4.7\% | (7.1)\% | 5.5\% |

 Core Sales Growth excludes the impact of currency, acquisitions and planned and actual divestitures from the period the intent to divest is determined through the date of sale.
${ }^{\text {(2) }}$ Actual and planned divestitures represent the Rubbermaid medical cart business on a year-to-date basis and Levolor and Kirsch window coverings brands ("Décor") for the third quarter and fourth quarter

## Reconciliation of GAAP and Non-GAAP Information

## CORE SALES

Year Ended December 31, 2014
(Amounts in millions except per share data)

|  | Net Sales, as Reported |  |  | Core Sales ${ }^{(1)}$ |  |  |  |  | Currency Impact | Year-over-year Increase/Decrease |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2014 | 2013 | Increase/ Decrease | 2014 | 2013 | Increase/ Decrease | Less <br> Acquisitions | Inc. (Dec.) Excl. Acquisitions |  | Excluding Currency | Including Currency | Currency Impact | Acquisitions | Core Sales Growth ${ }^{(1)}$ |
| Writing | \$1,708.9 | \$1,653.6 | \$ 55.3 | \$1,785.4 | \$1,656.1 | \$129.3 | \$ - | \$129.3 | \$ (74.0) | 7.8\% | 3.3\% | (4.5)\% | 0.0\% | 7.8\% |
| Home Solutions | 1,575.4 | 1,560.3 | 15.1 | 1,586.4 | 1,561.0 | 25.4 | 64.5 | (39.1) | (10.3) | 1.6\% | 1.0\% | (0.6)\% | 4.1\% | (2.5)\% |
| Tools | 852.2 | 817.9 | 34.3 | 871.4 | 820.1 | 51.3 | - | 51.3 | (17.0) | 6.3\% | 4.2\% | (2.1)\% | 0.0\% | 6.3\% |
| Commercial Products | 837.1 | 785.9 | 51.2 | 842.7 | 786.4 | 56.3 | - | 56.3 | (5.1) | 7.2\% | 6.5\% | (0.7)\% | 0.0\% | 7.2\% |
| Baby \& Parenting | 753.4 | 789.3 | (35.9) | 762.6 | 789.6 | (27.0) | 4.4 | (31.4) | (8.9) | (3.4)\% | (4.5)\% | (1.7)\% | 0.6\% | (4.0)\% |
| Total Company | \$5,727.0 | \$5,607.0 | \$120.0 | \$5,848.5 | \$5,613.2 | \$235.3 | \$68.9 | \$166.4 | \$(115.3) | 4.2\% | 2.1\% | (2.1)\% | 1.2\% | 3.0\% |

[^0] Core Sales Growth excludes the impact of currency and acquisitions.


[^0]:    

